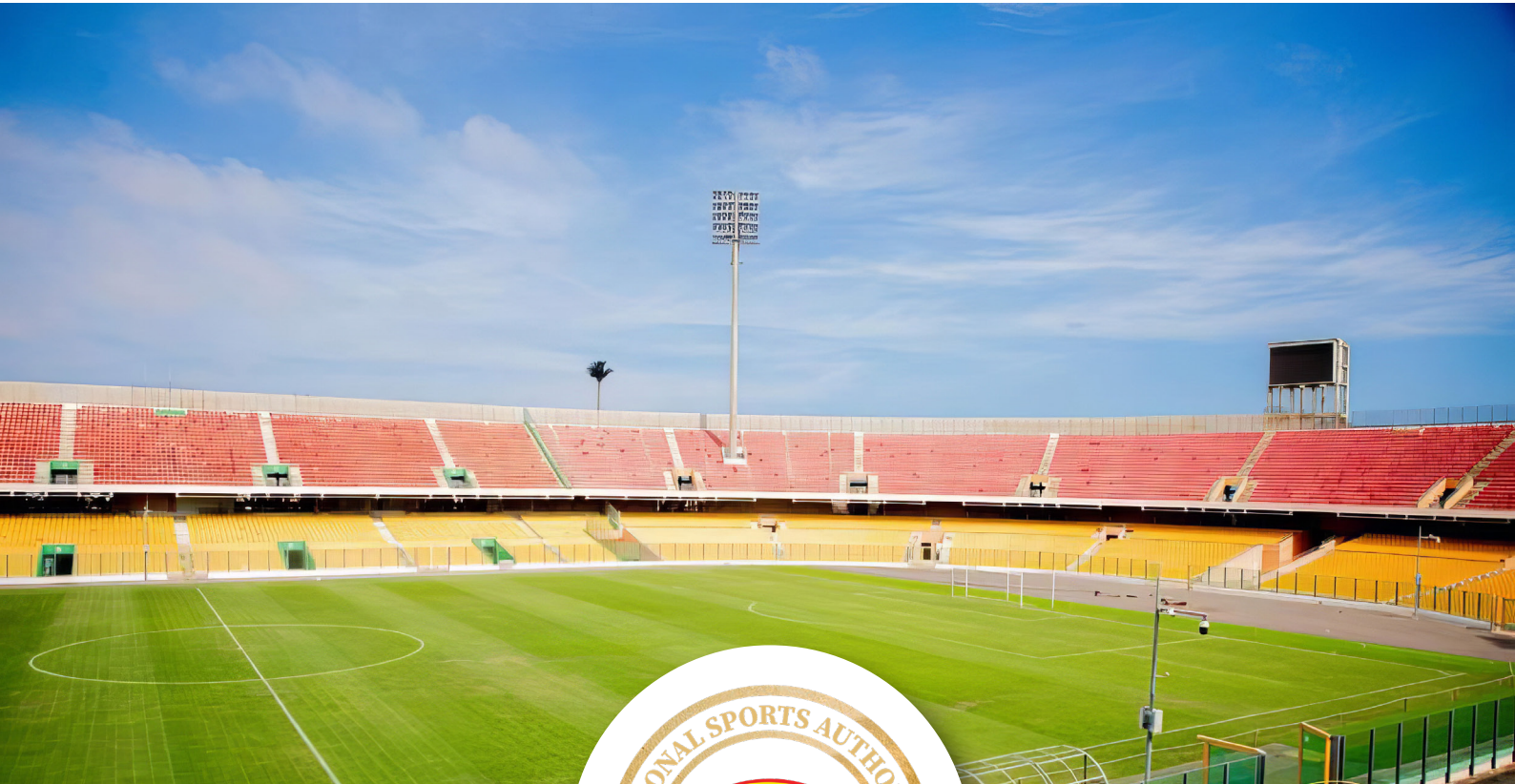




NATIONAL SPORTS AUTHORITY

PROGRESS REPORT

Period Covered: March 2025 – December 2025



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OVERVIEW ---

The National Sports Authority (NSA), established under the Sports Act, 2016 (Act 934), serves as Ghana's central body for the promotion of sports development, effective management of national sporting facilities, and the provision of technical support for national sports federations. The Sports Act mandates the Authority to ensure sustainable sports development, maintain national sports assets, regulate sporting bodies, and coordinate national sporting activities in alignment with government policy.

In March 2025, Mr. Yaw Ampofo Ankrah assumed office as Director General together with his two deputies (Mr. Gideon Hammond and Ms. Veronica Commey) at a time when the Authority faced pressing operational and infrastructural challenges. National stadia were deteriorating, the risk of FIFA sanctions against Ghana was real, stakeholder confidence was weakening, and internally, the Authority required urgent reforms to restore direction and discipline.

Eight months into his stewardship, the Director General and his team have brought renewed energy, clarity of purpose, and a pragmatic, results-driven leadership style. Despite severe financial and logistical constraints, he has delivered significant progress across institutional reforms, infrastructure recovery, federation governance, revenue enhancement, stakeholder relations, international cooperation, and national event coordination.

This report highlights the major achievements, ongoing reforms, and foundations being laid to reposition the NSA as an effective, credible, development-oriented public institution and concludes with issues that needs urgent attention and addressing.

1. Institutional Reforms & Governance

A core mandate of the NSA under Sports Act, Sections 2 & 3 is to ensure effective governance, transparency, and accountability in the administration of sports. Recognizing the urgency of internal renewal, the Director General initiated the most comprehensive reform agenda undertaken in the Authority in recent years. These reforms are restoring order, improving efficiency, and strengthening the NSA's ability to deliver on its statutory mandate.

Overview

The reforms targeted the Authority's internal culture, administrative systems, facility oversight processes, staff deployment, and compliance obligations. By undertaking internal audits, enforcing SIGA standards, and realigning management priorities, the DG has set a strong foundation for institutional discipline and operational cohesion.

Actions

- Launch of a comprehensive internal reform agenda to improve transparency, accountability, and efficiency.
- Structural Audit of major sports facilities nationwide to guide renovation priorities and ensure compliance with safety and operational standards.
- Marketing Audit to assess visibility, branding value, and commercial performance of NSA-managed assets.
- Staff Audit to verify personnel deployment, eliminate ghost roles, and clarify responsibilities across departments.

- Submission of all audit and reform reports to the Ministry of Sports and Recreation for policy alignment.
- Ensured compliance with State Interests and Governance Authority (SIGA) corporate governance standards.
- Successful submission and coordination with the Ministry to develop the 2026– 2029 Medium-Term Development Plan (MTDP) as required by the National Development Planning Commission (NDPC).
- Held staff durbars and leadership engagements to address internal challenges, strengthen communication, and realign operational priorities.
- Successfully appeared before the Parliamentary Select Committee on Sports on two statutory occasions to provide updates and defend NSA programmes.



2. Leadership Structure Enhancement

To execute the DG's vision effectively, the Authority required a strengthened and modernized leadership structure. Recognizing this, he introduced a new executive management role — the Chief Operating Officer (COO) — to provide operational oversight and strategic coordination.

Overview

The creation of the COO role supports professionalized administration, faster decision-making, and improved supervision of departmental outputs. This structural enhancement aligns with the principles of efficient public-sector management reflected in The Sports Act, which emphasizes streamlined coordination of national sports administration.

Actions

- Introduced and formalized the position of Chief Operating Officer (COO) to drive execution of strategic initiatives.
- Appointed an experienced sports administrator as the first occupant of the role to strengthen coordination and internal management discipline.
- Initiated departmental restructuring to improve efficiency, reporting lines, and accountability.



3. Strategic Initiatives for Revenue Generation & IGF Growth

The Sports Act empowers the NSA to generate revenue through commercial use of its facilities and services. With increasing budgetary constraints, internally generated funds (IGF) became essential for survival and development.

Overview

The DG launched a series of innovative strategies aimed at unlocking new revenue streams, leveraging NSA assets more effectively, and improving commercial competitiveness. These initiatives mark a decisive shift toward sustainable financial management.

Actions

- Rolled out revenue-enhancement strategies to increase the value of NSA-managed venues, services, and partnerships.
- Conducted a nationwide review of commercial terms, rental agreements, and pricing structures to ensure competitiveness and fairness.
- Greatly improved consistency in enforcing commercial agreements at sports facilities nationwide.

4. Asset Recovery & Legal Clarifications

The Sports Act (Section 4) vests property belonging to the NSA as national assets. However, for years, several facilities, documents, and properties had been misappropriated or ambiguously controlled.

Overview

The DG initiated a bold asset recovery programme to reclaim NSA-owned properties, clarify ownership rights, and restore full administrative control.

This step has strengthened institutional authority and improved long-term planning capacity.

Actions

- Directed the COO to recover all misappropriated or undocumented NSA assets.
- Successfully retrieved the original site plan of the Kaneshie Sports Complex, a critical document for redevelopment.
- Recovered the Theodosia Okoh National Hockey Stadium and other NSA properties from unauthorized use.
- Restored full operational control over the National Hockey Stadium, enabling improved management and programming.
- Regularized the status of Tamale Kaladan Park, officially bringing it under the management of the NSA.



5. Federation Governance & Dispute Resolution

Under The Sports Act, the NSA provides oversight, technical support, and conflict resolution for sports federations. Persistent disputes had weakened several national sports bodies.

Overview

The DG prioritized stability and governance in federations by mediating disputes, enforcing compliance, and offering technical assistance to improve organizational performance.

Actions

Initiated structured mediation processes to address governance and leadership disputes within the following federations:

- i. Ghana Rugby Federation
- ii. Ghana Table Tennis Association
- iii. Ghana Weightlifting Federation
- iv. Ghana Boxing Authority
- v. Ghana Deaf Sports Federation
- vi. Esports Association
- vii. Ghana Swimming Association

* Brought together key stakeholders and opposing factions within these federations to the negotiation table, facilitating ongoing dialogue aimed at sustainable resolutions.

* Strengthened the NSA's role as a neutral mediator and stabilizing authority within the sports ecosystem.

* Provided technical and management consulting to various sports associations and stakeholders including Breakdance Federation, Aurum Global Partners, Ghana Skate, Lacrosse Association of Ghana, and the Deaf Football Association.

* Released the Five-Year Boxing Development Programme to guide long-term growth of professional and amateur boxing.





6. Infrastructure Development & Facility Management

The condition of sports infrastructure is central to Ghana's international sporting credibility. Many facilities had deteriorated due to limited funding, poor maintenance, and inconsistent oversight.

Overview

The DG undertook extensive facility inspections, initiated renovation works, and strengthened relationships with local assemblies and private partners to improve stadium standards and athlete safety.

Actions

- Conducted facility inspections at:
 - i. Accra Sports Stadium
 - ii. Baba Yara Stadium
 - iii. Sekondi Essipong Stadium
 - iv. Tamale Kaladan Park
 - v. Tarkwa T&A Park
 - vi. Cape Coast Stadium
 - vii. Azumah Nelson Sports Complex
 - viii. Tema Stadium
 - ix. Bolgatanga Sports Facility
 - x. Koforidua and Nkawkaw Stadiums
 - xi. Ringway Estates Property
- Initiated facelift works at the Accra Sports Stadium, including repairs to electrical, plumbing, carpentry, and signage.
- Refurbished the main security post at the stadium to enhance access control and visitor experience.
- Advanced discussions with local assemblies for NSA takeover of strategic regional facilities.





7. Strategic Engagements & Diplomacy

Overview

Recognizing the role of international collaboration in modern sports development, the DG strengthened diplomatic engagements to pursue opportunities in scholarships, capacity-building, and technical partnerships.

Actions

- Hosted the Mexican Ambassador, H.E. Norma ANG, for bilateral talks.
- Held strategic discussions with Spanish and British diplomatic missions on:
 - i. Youth scholarships
 - ii. Sports diplomacy
 - iii. Technical partnerships with foreign institutions





8. Stakeholder & Club Engagements

Overview

Strong relationships with major sports clubs and associations improve facility management, enhance revenue systems, and support national event planning.

Actions

- Held strategic meetings with:
 - i. Accra Hearts of Oak (Togbe Afede XIV)
 - ii. Asante Kotoko SC
- Discussed stadium-use policies, revenue-sharing frameworks, and collaborative maintenance models.
- Organized a media engagement in the Ashanti Region.

9. Public-Private Partnerships & Sponsorships

Overview

Public-private partnerships (PPPs) remain essential to modern sports financing. The DG actively pursued collaborations to support facility renovation, branding, and stadium sanitation.

Actions

- Engaged and/or signed MoUs with:
 - i. Ghana Tourism Authority (GTA)
 - ii. Ghana Police Service
 - iii. Lands Commission
 - iv. Elsayus Cleaning Services
 - v. Green Grass Technology
 - vi. Kumasi Metropolitan Assembly
 - vii. Swedru All Blacks FC
 - viii. Buzz Stop Boys
- Additional sponsorship negotiations are ongoing.





10. Safety & Security Coordination

Overview

Given the increasing complexity of sports events, safety and security remain top priorities.

Actions

- Held a high-level meeting with the Inspector General of Police (IGP) to improve security coordination during major sports and non-sports events at all NSA venues.
- Discussed strategic approaches to crowd control, emergency response, and stadium security.
- Initiated training programmes for match stewards and event volunteers.



11. Major Events & National Competitions

Overview

Despite limited resources, the NSA successfully delivered several high-profile national and international events, strengthening public confidence and demonstrating improved operational capacity.

Actions

- Successfully coordinated:
 - i. Ghana vs Chad – FIFA World Cup Qualifier
 - ii. May Day Walk with the IGP
 - iii. GPL Super Clash: Hearts vs Kotoko
 - iv. May 9th Disaster Anniversary
 - v. Olympic Day Celebration
 - vi. 2025 President's Cup
 - vii. Ghana vs Mali – World Cup Qualifier
 - viii. Opening GPL Fixture (Hearts vs Hohoe United)
 - ix. National Female U-20 world cup qualifier
 - x. Black Queens' 2026 African cup qualifiers
- Supported various sports associations with sanctioning, letters, sponsorship support, and technical presence.
- Provided sports federations and associations with venues across the country to train use for competitions.











12. Visible Progress: Transforming Ghana's Sporting Infrastructure

Over the past months, the National Sports Authority (NSA) has made significant strides in improving the state of national stadiums and sporting facilities across the country. These upgrades reflect a firm commitment to meeting international standards while ensuring safety and comfort for athletes and spectators.

As President Mahama noted in the Resetting Ghana Manifesto: “We do not underestimate the extent of the national decay that confronts us today, but we hold a resolve far greater than any challenge we may encounter.”

The progress recorded so far shows a clear shift from decline toward renewal — a demonstration of what determined leadership can achieve even in difficult circumstances.

1. Baba Yara Sports Stadium (Kumasi)

Before and After: Major Improvement Works

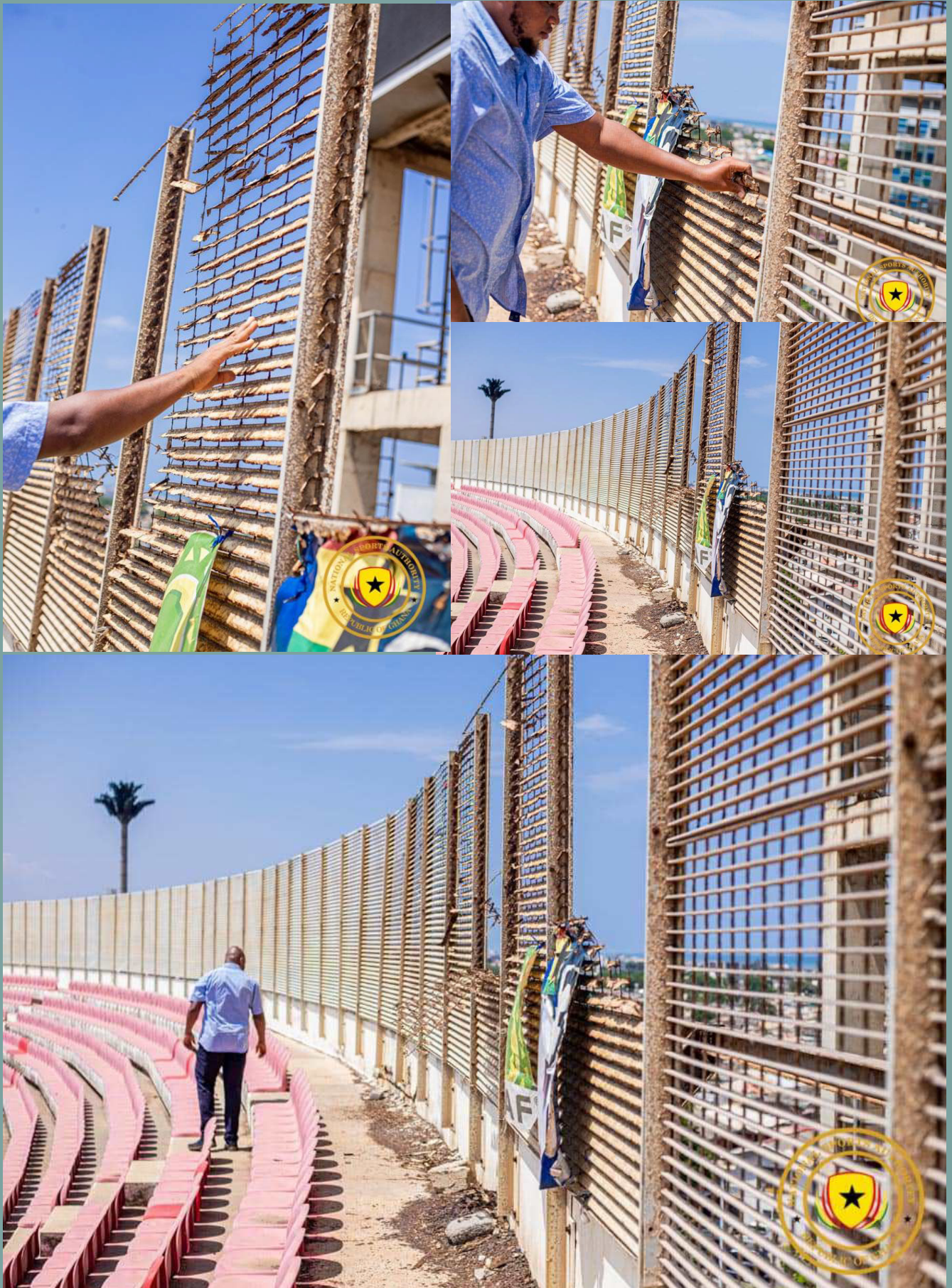


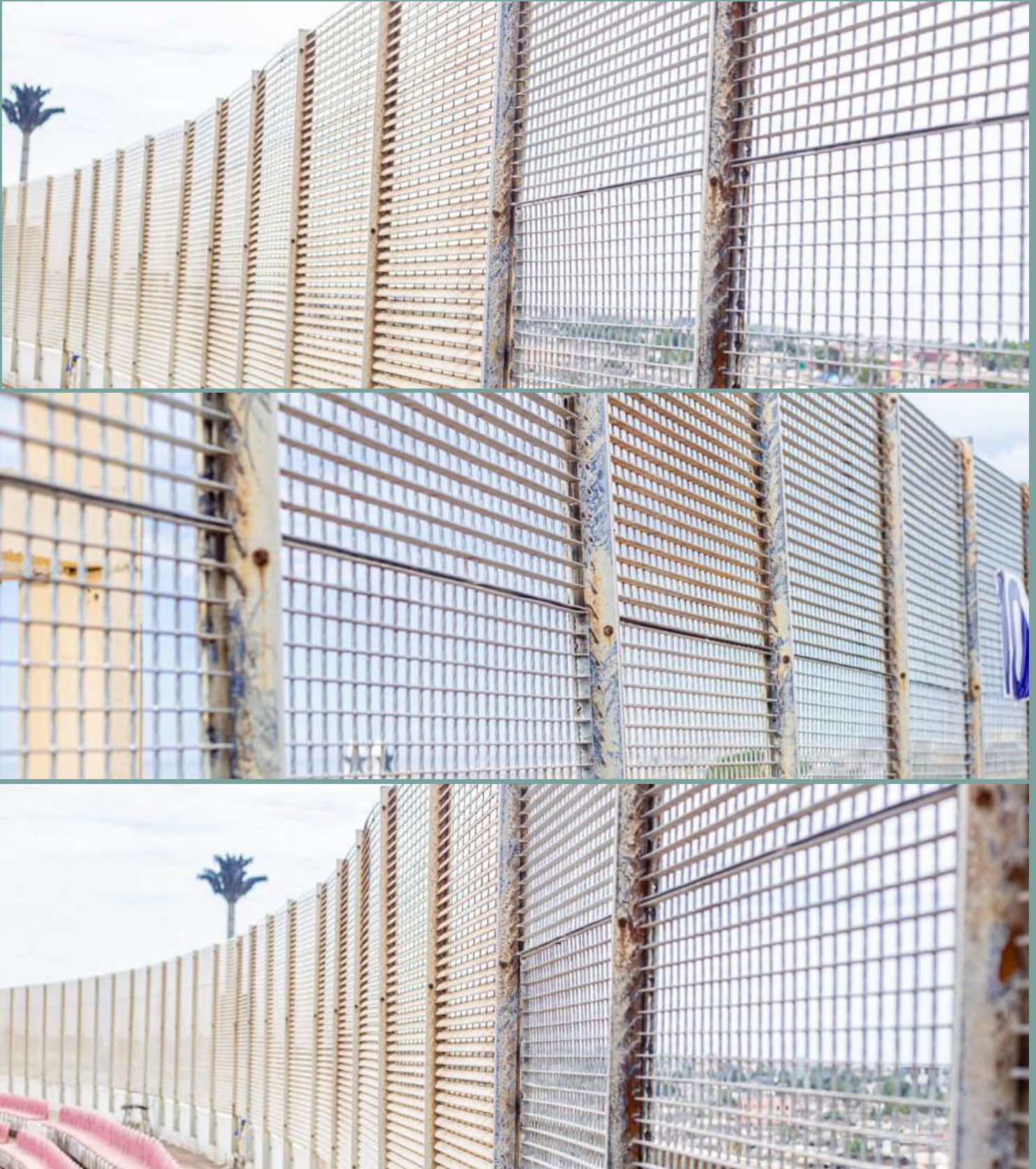


Through targeted interventions and auxiliary works, the Baba Yara Sports Stadium has undergone significant improvement.

2. Accra Sports Stadium (Popular Stand)

Before and After: Replacement of Worn-Out Jalousie Guards





The NSA successfully replaced the rusted and damaged jalousie guards at the popular stand of the Accra Sports Stadium. This crucial safety and aesthetic upgrade has enabled the reopening of the stand to fans for Ghana's final World Cup qualifier, enhancing capacity, safety, and the overall matchday experience.

13. Rebuilding the Foundation of Ghana Boxing

Overview

Ghana's boxing ecosystem had been facing deep-seated governance issues. In partnership with the Ministry, the NSA took decisive action to reset and rebuild the sport.

Actions

- Announced the temporary suspension of all professional boxing activities to restore administrative order.
- Inaugurated an Interim Management Committee (IMC) led by Samir Captan and Azumah Nelson.
- Mandated the IMC to:
 - i. Restore regulatory discipline
 - ii. Develop a transparent governance framework
 - iii. Ensure sustainable growth for boxing
- Action has already boosted confidence among athletes, promoters, and the general public.





14. Rising to the Occasion: Delivering Ghana's World Cup Qualifiers

Overview

Ghana hosted three crucial FIFA World Cup qualifying matches during this period. Each event placed heavy demands on infrastructure, logistics, pitch quality, and coordination, yet the NSA delivered efficiently and professionally.

Actions

- Successfully hosted:
 - i. Ghana vs Chad
 - ii. Ghana vs Mali
 - iii. Ghana vs Comoros
- Improved operational readiness with each match.
- Strengthened Ghana's reputation as a reliable host nation.



15. UK-Ghana Collaboration

Overview

Diplomatic collaboration remains essential to modernization of sports infrastructure and administration. The British High Commission's engagement marks a significant step in that direction.

Actions

- Hosted H.E. Christian Rogg, British High Commissioner, at Accra Sports Stadium.
- Discussed:
 - i. Technical cooperation
 - ii. Capacity building
 - iii. Exchange programmes
 - iv. Infrastructure modernization
- Reinforced the NSA's commitment to international partnerships.





16. Strengthening Amateur Boxing: NSA Partners Black Bombers for International Exhibition Victory

At a time when professional boxing activities in Ghana were temporarily suspended to restore regulatory order, the National Sports Authority (NSA) prioritized the continuous development of amateur boxing — the true foundation of the sport. As part of this commitment, the NSA partnered with the Ghana Boxing Federation, the Ghana Boxing Interim Management Committee, and the Bukom Boxing Gym to deliver an internationally sanctioned amateur bout between Ghana's Black Bombers and the Boxing Club Drouias from France.

The event, held at the Accra Sports Stadium on 19 October 2025, provided invaluable international exposure for Ghana's amateur athletes while demonstrating that the boxing ecosystem remained active, disciplined, and forward-looking even during the professional ban. The success of the tournament reinforced Ghana's reputation as one of Africa's premier boxing nations and showcased the NSA's determination to build the sport on solid structural foundations.

Highlights

- Successfully partnered with Bukom Boxing Gym, Ghana Boxing Federation and IMC to host an international amateur exhibition tournament.
- Event held at the Accra Sports Stadium, highlighting the NSA's continued facilitation of world-class sporting activities.
- Ghana's Black Bombers dominated the visiting French team, boosting national pride and athlete confidence.
- Ebenezer Ankrah secured a gold medal after defeating France's Billel Jnibi Jr, demonstrating Ghana's technical superiority.
- Event included a technical workshop held the day before, enhancing athlete preparation and knowledge exchange.
- Tournament strengthened international boxing relations while providing competitive opportunities during the suspension of professional boxing.
- Reinforced the NSA's commitment to talent development, athlete readiness and the long-term rebuilding of the sport under the Five-Year Boxing Development Plan.



17. Operational Excellence: NSA Manages Packed NSPPD Stadium Event While Preserving the Playing Surface

On Saturday, November 1, 2025, the National Sports Authority (NSA) once again demonstrated high-level operational discipline and professional facility management during the much-anticipated NSPPD Prayer Conference led by renowned Nigerian clergyman Pastor Jerry Eze. The event attracted a massive crowd, filling the Accra Sports Stadium with an atmosphere of faith, worship, and expectation.

Despite the extraordinary attendance, the NSA delivered the event with zero impact on the grass pitch—a critical achievement considering the absence of pitch covers at the time. For years, large religious and entertainment events have been a major source of pitch deterioration, often leaving the facility unusable for football immediately afterward. Under the current leadership, however, a new standard was set.

To protect the playing surface, the NSA implemented a strict pitch-protection operational plan:

- The main stage and all technical equipment were mounted on the asphalt behind the goalposts, far from the grass.
- All attendees were restricted to the stands, with no pitch access permitted.
- Security, stewards, and volunteers worked cohesively to maintain compliance from entry to exit.

This approach ensured that the stadium remained fully intact and match-ready, demonstrating that major events can be hosted successfully without compromising the integrity of the nation's premier sporting assets. The successful management of the NSPPD Conference reinforces the NSA's commitment to balancing revenue generation, public usage, and infrastructure preservation in line with modern best practices.



18. National Fitness & Unity: Launch of the 2026 Independence Day Walk/Run at the Accra Sports Stadium

On Friday, 14th November 2025, the National Sports Authority (NSA) hosted the official launch of the 2026 Independence Day Walk/Run at the Media Centre of the Accra Sports Stadium. Scheduled for 7th March 2026, the event forms part of the national commemorations for Ghana's Independence Anniversary and aims to promote public fitness, community engagement, and national unity.

The launch was delivered through a collaborative partnership involving the Millennium Marathon Foundation, the National Sports Authority, and the Ministry of Sports and Recreation. This synergy reflects the NSA's growing commitment to strengthening mass participation sports and wellness initiatives, as aligned with its mandate under the Sports Act, 2016 (The Sports Act) to foster national development through sports.

This early preparation and stakeholder alignment demonstrate the NSA's proactive leadership in elevating nationwide fitness programmes while ensuring full integration with national celebrations.

Highlights

- Successfully hosted the launch of the 2026 Independence Day Walk/Run at the Accra Sports Stadium Media Centre.
- Organized in partnership with the Millennium Marathon Foundation and the Ministry of Sports and Recreation.
- The final event is scheduled for 7th March 2026 as part of Independence Day festivities.
- Reinforces the NSA's commitment to mass sports participation, fitness promotion, and public wellness.
- Strengthens national unity through inclusive community-based sporting activities.
- Demonstrates enhanced coordination, planning, and stakeholder engagement under the current leadership.



19. Celebrating Partnership & Talent: Maiden Ghana–UK Sports Day with HRH

On 25th November 2025, the National Sports Authority (NSA), in collaboration with the British High Commission, hosted HRH Prince Edward, the Duke of Edinburgh, for the maiden Ghana–UK Sports Day. This landmark event celebrated the deepening partnership between Ghana and the United Kingdom while highlighting the power of sport to promote international cooperation, youth development, and cultural exchange.

The Ghana–UK Sports Day brought together young athletes, sports enthusiasts, diplomats, and officials in an atmosphere of camaraderie, talent exhibition, and shared values. The event served as a strong symbol of the NSA's growing international engagement under its mandate to foster global cooperation in sports, as outlined in The Sports Act.

The successful hosting of a senior British Royal at a sporting event further elevated Ghana's international profile and demonstrated the NSA's capacity to facilitate high-level diplomatic programmes. It also strengthened the foundation for future collaboration in areas such as technical training, coaching development, and youth sports initiatives.

Highlights

- Successfully hosted the maiden Ghana–UK Sports Day featuring HRH Prince Edward, Duke of Edinburgh.
- Collaborative initiative between the National Sports Authority and the British High Commission.
- Celebrated partnership, talent, sports diplomacy, and cultural exchange between Ghana and the UK.
- Enhanced international cooperation and expanded Ghana's visibility in global sports circles.
- Created opportunities for young Ghanaian athletes to engage in cross-cultural sporting interactions.
- Reinforced the NSA's commitment to meaningful international partnerships and long-term sports development.



ISSUES REQUIRING IMMEDIATE ATTENTION

1. JUSTIFICATION FOR THE OPERATIONS OFFICE
 - I. Retrieval of assets and properties of the Authority
 - II. Ensure effective commercial management of spaces and outlets in all our facilities.
 - III. Debt recovery operations.

2. FINANCIAL CLEARANCE TO RECRUIT CRITICAL HUMAN RESOURCE
3. NSA's STATUTORY MANDATE TO MANAGE BORTEYMAN SPORTS COMPLEX
4. INFRASTRUCTURAL RELATED CHALLENGES
 - i. ESIPON SPORTS STADIUM – Under renovation
 - ii. BABA YARA SPORTS STADIUM – Pitch related issues among other structural issues required to meet CAF/FIFA standard
 - iii. CAPE COAST SPORTS STADIUM – Power related issues, pitch and structural defect issues
 - iv. TAMALE SPORTS STADIUM - Pitch related issues among other structural issues required to meet CAF/FIFA standard
 - v. ACCRA SPORTS STADIUM – Southern section structural integrity issues

5. NSA OWNED PITCH COVER
6. TIMELY FINANCIAL RELEASES FROM THE MINISTRY
7. VEHICLES AND OTHER BASIC LOGISTICS TO DELIVER MANDATE

Emergency Measures Undertaken to Safeguard Lives and Properties

Overview

Following structural assessments and safety reviews conducted across selected NSA facilities, Management implemented immediate remedial interventions to mitigate safety risks and safeguard athletes, patrons, staff, and critical infrastructure.

These emergency measures were necessary to address urgent hazards identified during inspections and to ensure compliance with minimum operational and safety standards.

Actions

- * Immediate replacement of damaged floodlight electrical cables, coupled with intensified security patrols around critical electrical installations.
- * Removal of hanging and rusted metal components identified as potential safety hazards within stadium structures.
- * Application of anti-corrosion treatment to selected metal railings and structural elements to prevent further deterioration and extend asset lifespan.
- * Targeted improvement works to enhance illumination in vulnerable and poorly lit areas to strengthen visibility and security surveillance.
- * Increased security presence through the engagement of additional security personnel to improve crowd control and asset protection.
- * Cleared and rehabilitated choked drainage systems within selected facilities to prevent flooding, structural deterioration, and spectator inconvenience during heavy rains.
- * Reinforced restricted-access and sensitive operational areas to prevent unauthorized entry and enhance overall facility security management.
- * Installed and replaced directional, safety, and hazard signage across key sections of the stadium to improve crowd navigation and emergency response readiness.

20. Pitch Protection Innovation & Successful Hosting of Major Events

Overview

In December 2025, the National Sports Authority (NSA), through an innovative public–private partnership arrangement, introduced the use of professional pitch covers at the Accra Sports Stadium for the first time in the history of the Authority.

This intervention marked a significant milestone in facility management and pitch protection, especially during periods of intense non-sporting activity.

It is important to state emphatically that the pitch covers were not procured or owned by the NSA. Rather, they were fully provided and owned by a private entity, which entered into a formal rental and revenue-sharing agreement with the NSA.

Under this arrangement, the covers were rented for approved events, with both the private partner and the NSA earning agreed percentages of the revenue generated. This model ensured zero capital expenditure by the NSA while delivering significant operational and asset-protection benefits.

Impact

The availability and effective deployment of the pitch covers enabled the NSA to successfully host multiple high-profile events on the pitch and in the stands throughout December without the pitch suffering the extensive damage experienced in previous years.

Unlike past festive seasons, the playing surface remained fully intact and match-ready after all events.





Major Events Successfully Hosted Using Pitch Covers

- * 13th December 2025 – Medikal's BYK Concert
- * 19th December 2025 – GTBank GTCO Concert, featuring global superstars Burna Boy, Ayra Starr, and Omah Lay, alongside leading Ghanaian artistes including Shatta Wale, Sarkodie, and R2Bees
- * 24th December 2025 – Stonebwoy's BHIM Fest
- * 30th & 31st December 2025 – Alpha Hour End-of-Year Convocation

All four major events were staged directly on the pitch and within the stands, yet no deterioration, compaction, or grass damage was recorded, in sharp contrast to previous years when similar activities resulted in prolonged pitch degradation and costly restoration.

Significance

This achievement demonstrates:

The effectiveness of private-sector collaboration in addressing long-standing infrastructure challenges.

The NSA's improved event management discipline and asset-protection standards.

A sustainable model for balancing revenue generation and infrastructure preservation without burdening the Authority's limited financial resources.

The December experience provides a strong case for expanding structured public-private partnerships as a core strategy for modern stadium management and revenue optimization going forward







FINANCIAL SUMMARY 2025

Introduction

This brief presents a snapshot of the Authority's financial performance for 2025, highlighting revenue performance, expenditure structure, and key implications for financial management.

IGF achieved about **84.6%** of the annual target, resulting in a shortfall of **GH¢ 638,380.75**. The IGF shortfall arose mainly because the Authority, as an implementing agency, does not control pricing, fee structures, or major commercial decisions, which limits flexibility to adjust revenue strategies. In addition, IGF is event-driven and seasonal, and projected activities were affected by scheduling constraints and utilisation levels of sports facilities.

Subvention releases were cash-based rather than budget-based, reflecting national fiscal constraints rather than the Authority's performance. As an implementing agency, NSA has no control over the timing or full quantum of releases, resulting in a shortfall against the approved budget.

2. Financial Performance – 2025

Revenue Performance

Revenue Source	Annual Budget (Uncapped) GH¢	Annual Target (66%) GH¢	Actual Achieved GH¢	Variance GH¢
Internally Generated Funds (IGF)	6,254,583.00	4,128,025.00	3,489,644.25	(638,380.75)
Government of Ghana (GOG) Subvention	25,344,426.84	–	24,045,801.16	(1,298,625.68)

Expenditure Performance

Expenditure Category	Approved Budget GH¢	Actual Expenditure GH¢	Variance GH¢
Compensation of Employees	24,105,426.84	23,045,801.16	(1,059,625.68)
Goods & Services – GOG	1,239,000.00	1,000,000.00	(239,000.00)
Goods & Services – IGF	4,128,025.00	3,183,896.57	(944,128.43)

60 Major Gains of the New NSA Administration

Institutional Reforms & Governance

1. Launch of a comprehensive internal reform agenda to strengthen transparency and accountability.
2. Nationwide structural audit of major sports facilities to guide renovation and safety.
3. Marketing audit of NSA-managed sports assets to assess branding and commercial value.
4. Staff audit to eliminate "ghost roles" and improve personnel deployment.
5. Submission of all audit and reform reports to the Ministry of Sports and Recreation.
6. Full compliance with State Interests and Governance Authority (SIGA) standards.
7. Preparation and submission of the 2026–2029 Medium-Term Development Plan (MTDP).
8. Organization of staff durbars and leadership engagements to improve morale.
9. Successful appearances before the Parliamentary Select Committee on Sports.

Leadership & Administrative Strengthening

10. Institutionalization of the Chief Operating Officer (COO) executive management role.
11. Appointment of an experienced sports administrator as the first COO.
12. Initiation of departmental restructuring to improve reporting lines and

efficiency.

Revenue Generation & Commercial Reforms

13. Introduction of new strategies to increase Internally Generated Funds (IGF).
 14. Nationwide review of stadium rental agreements and commercial terms.
 15. Strengthening of the enforcement of commercial agreements across all facilities.
 16. Launch of targeted debt recovery operations to improve the Authority's financial position.
- Asset Recovery & Institutional Authority
17. Launch of a national asset recovery programme for misappropriated properties.
 18. Retrieval of the original site plan for the Kaneshie Sports Complex.
 19. Recovery of the Theodosia Okoh National Hockey Stadium from unauthorized use.
 20. Restoration of full operational control and programming at the National Hockey Stadium.
 21. Regularization of the status of Tamale Kaladan Park under NSA management.

Federation Governance & Dispute Resolution

22. Resolution of governance and leadership disputes in the Ghana Rugby Federation.
23. Resolution of leadership conflicts in

the Ghana Table Tennis Association.

24. Mediation and settlement of disputes in the Ghana Weightlifting Federation.

25. Intervention and resolution of governance issues in the Ghana Boxing Authority.

26. Mediation of leadership disputes in the Ghana Deaf Sports Federation.

27. Resolution of disputes and integration of the Esports Association.

28. Settlement of governance issues within the Ghana Swimming Association.

29. Provision of technical and management consulting to various sports associations.

30. Release of the Five-Year Boxing Development Programme.

Infrastructure Development & Facility Management

31. Facelift of the Accra Sports Stadium, including electrical and plumbing repairs.

32. Refurbishment of the main security post at the Accra Sports Stadium.

33. Significant improvement and auxiliary works at the Baba Yara Sports Stadium.

34. Replacement of worn-out jalousie guards at the Accra Sports Stadium Popular Stand.

35. Advanced discussions for the NSA takeover of strategic regional facilities.

36. Clearing and rehabilitation of choked drainage systems within facilities.

37. Application of anti-corrosion treatments to metal railings and structures.

38. Removal of hanging and rusted metal components identified as safety hazards.

39. Targeted improvement of illumination in vulnerable areas for security surveillance.

Strategic Engagements & Diplomacy

40. Bilateral talks with the Mexican Ambassador on sports cooperation.

41. Strategic discussions with Spanish and British missions on scholarships and diplomacy.

42. Pursuit of international technical partnerships for coaching and development.

Stakeholder & Club Engagements

43. Strategic partnership meetings with Accra Hearts of Oak.

44. Strategic engagement and policy discussions with Asante Kotoko SC.

45. Organization of regional media engagements, specifically in the Ashanti Region.

Public-Private Partnerships & Institutional Collaboration

46. Initiation of partnership collaborations with the Ghana Tourism Authority.

47. Strengthening of security coordination with the Ghana Police Service.

48. Partnership with private sanitation and facility management firms (e.g Buzz Stop Boys).

49. Engagement of Green Grass Technology for specialized facility maintenance.

Safety, Security & Event Coordination

50. High-level security coordination meetings with the Inspector General of Police (IGP).

51. Initiation of training programmes for match stewards and event volunteers.

52. Reinforcement of restricted-access areas to enhance facility security.

53. Installation of new directional, safety, and hazard signage across stadiums.

Major Events & National Sporting Activities

54. Successful hosting and coordination of multiple FIFA World Cup qualifying matches.

55. Successful delivery of major national events including the 2025 President's Cup.

56. Management and delivery of the Ghana Premier League Super Clash.

57. Hosting of the international amateur boxing exhibition with the Black Bombers.

58. Successful management of the NSPPD prayer conference while preserving the pitch.

59. Launch of the 2026 Independence Day Walk/Run national fitness initiative.

60. Reignited community sports engagement initiatives that had been dormant for many years.



NATIONAL SPORTS AUTHORITY (NSA)